

COPA

Controlling & Profitability Analysis

1. Overview
2. Business scenario
3. Organizational structure
4. Attributes
5. Actual value flow
6. Analysis of profitability data

COPA- Overview

COPA P&L Statement

Revenue	XXXX
Less: Discounts	XXXX
Net Sales	XXXX
Less: COGS:	XXXX
Cont. Margin	XXXX
Less: OH	XXXX
EBITDA	XXXX



FI P&L Statement

Revenue	XXXX
Less: Discounts	XXXX
Net Sales	XXXX
Less: COGS:	XXXX
Cont. Margin	XXXX
Less: OH	XXXX
EBITDA	XXXX

Drilldown at any level e.g. profit centre customer product, region, sales employee etc.

Drilldown at only Co. Code and Profit Centres

COPA data can only used for reporting if it is tallied with FI P&L Statement

Business Scenario/Requirements

1. **Multidimensional reporting across elements of the sales force, product lines, customers, dist.channel, divisions, sales districts, etc. For followings,**
 - ✓ **Sales quantity**
 - ✓ **Sales revenue**
 - ✓ **Cost of sales**
 - ✓ **Contribution margin**
2. **Comparatives between particular sales order figures and respective posted billing data against that sales order**
3. **Comparatives of net profit between COPA and Finance, in order to do that following elements need to be posted in COPA over and above contribution margin,**
 1. **Production variance**
 2. **Marketing cost**
 3. **Directly attributable cost to a particular segments**
 4. **Reconciliation items**
4. **Identification of preferred customers and products from the point of net contribution margin,**

COPA Analysis

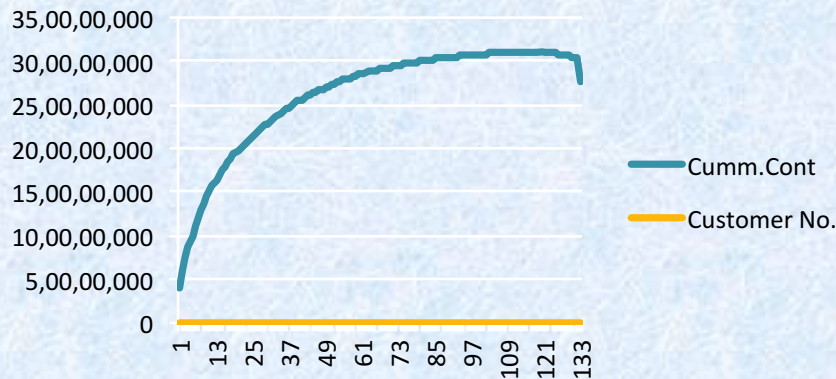
Customer wise profitability:

Total contribution: 27.55 Cr

90% of total contribution: 25 .00Cr

Total no. of customers: 129

Customers for 90% cont.: 33



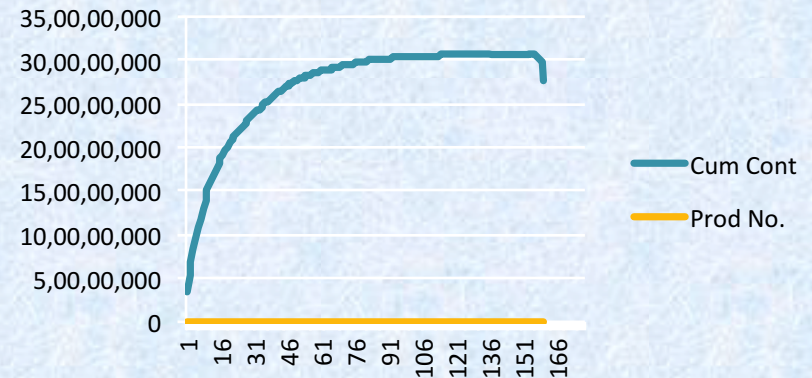
Product wise profitability:

Total contribution: 27.55 Cr

90% of total contribution: 25 Cr

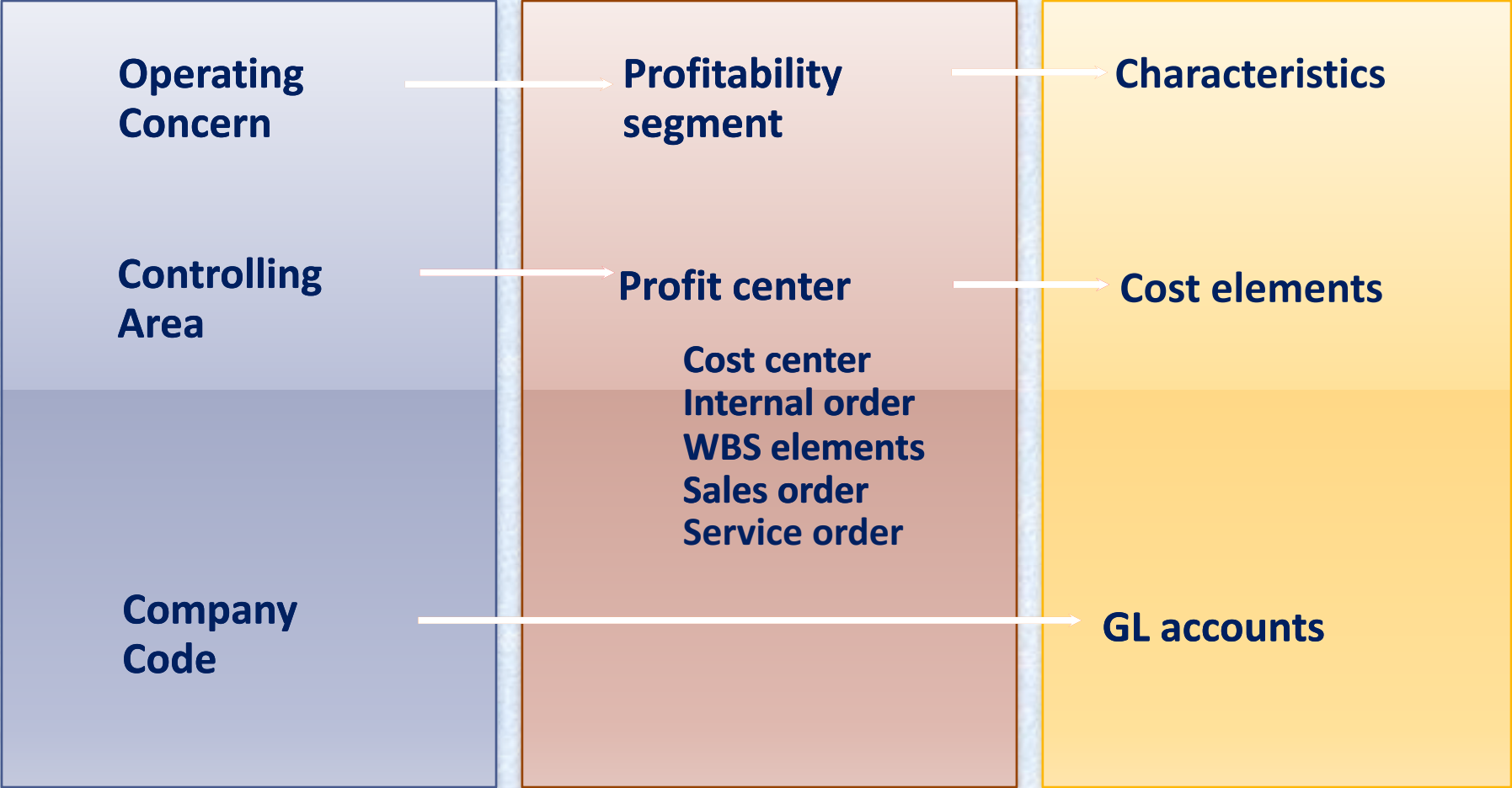
Total no. of products: 169

Products for 90% cont.: 32



1. Identification of key customers & products
2. Increase contribution by constant monitoring on key customers and products,
 - Improve sales to key customers
 - Improve production & sale of key products

Organizational Structures



Attributes: Operating Concern

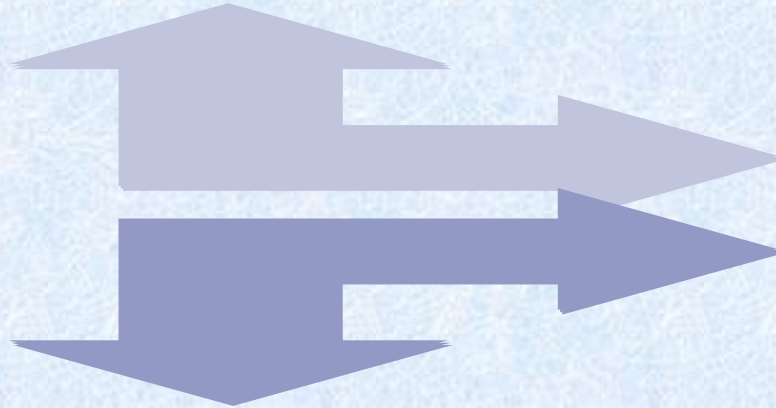
- Fiscal Year Variant
- Currencies
Operating Concern &
Company code

Definition of
Attributes

Operating
Concern

Attributes : Data Structure

Characteristics



Value Fields

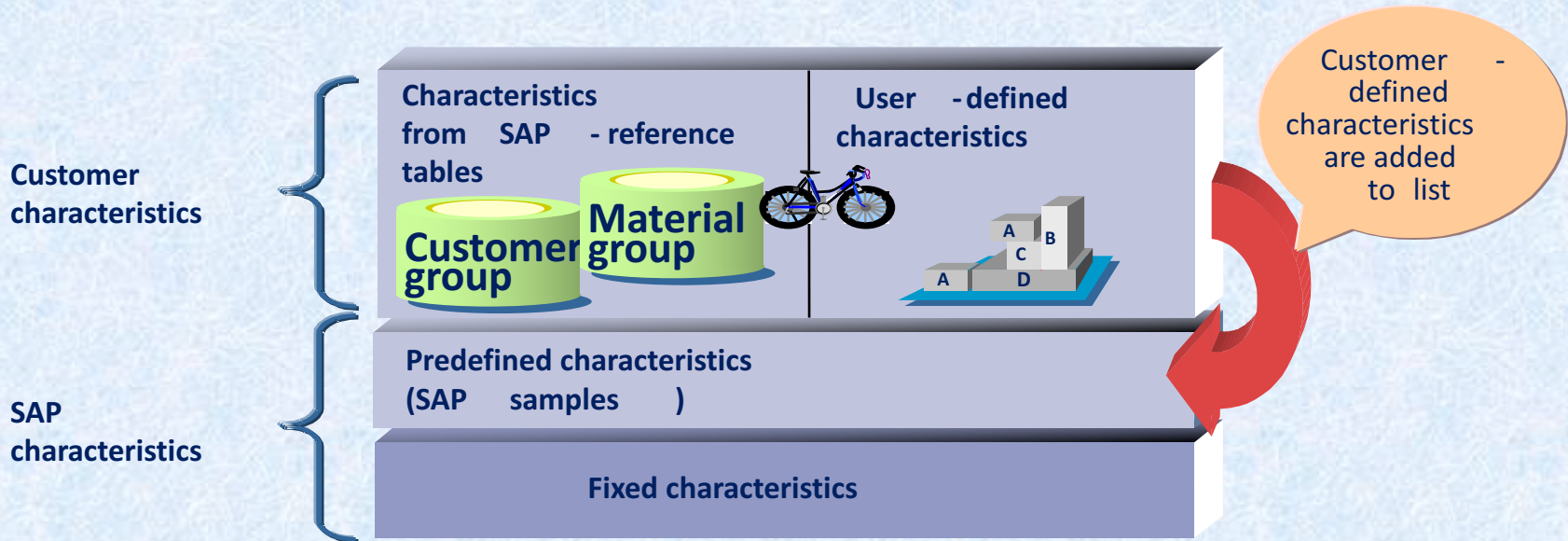
Derivation of Profitability Segments



Operating Concern

Attributes : Characteristics

User Interface for Defining Characteristics



Important

Characteristics are valid for all Clients
Characteristics are available for all Operating Concerns

Characteristics in COPA

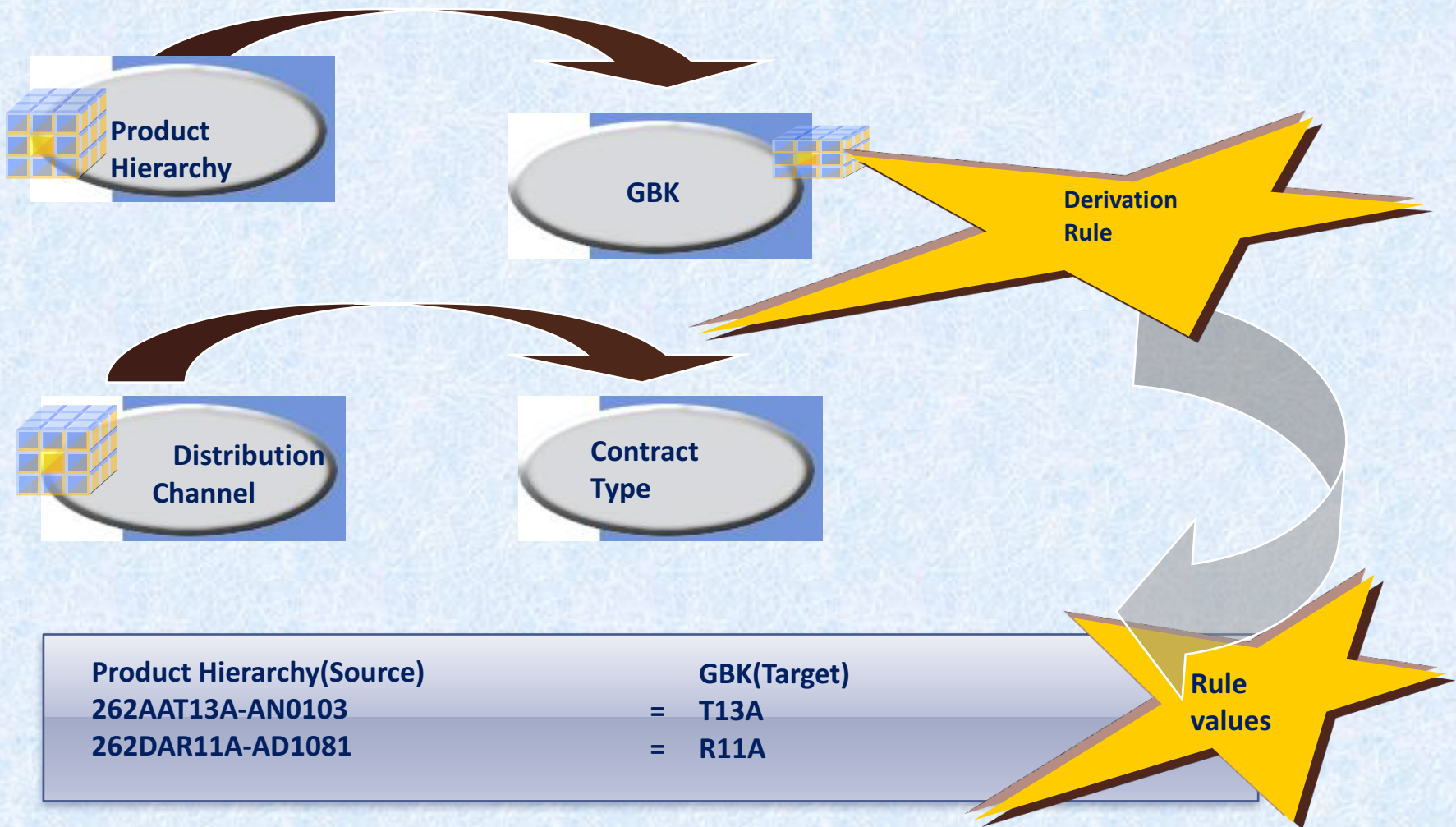
Fixed

1. Product
2. Company Code
3. Billing Type
4. Business Area
5. Sales Order
6. Sales ord. item
7. Customer
8. CO Area
9. Cost Object
10. Partner Profit Centre
11. Profit Center
12. WBS Element
13. Order
14. Division
15. Version
16. Sales Org.
17. Record Type
18. Distr. Channel
19. Plant

Custom

1. Sales Dist.
2. Geographical Dist.
3. Sales employee
4. Region/States
5. Sales territory
6. Product group
7. Product hierarchy
8. Other required dimension

Attributes : Characteristic Derivation



Attributes : Value Fields

Value fields store the different categories of quantifiable information

Value fields



ABSMG – Sales Quantity-Invoice

KWSVME - Sales Quantity-Order

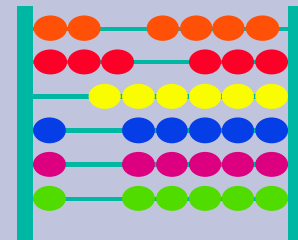
VVC10 – Sales Revenue

VVC20 – Cost of Sales

VVC30 – Fixed costs

VVR00 – Production Variances

VVR10 – Marketing Expenses



Actual Value Flow: Record Type

Definition :

Record types indicate :

- ❖ The type of business transaction by which values are transferred to COPA
- ❖ For data transferred from SD, the point within the logistic chain at which the data was transferred to Profitability Analysis.
- ❖ The different time points of value flow to COPA for different business scenarios viz. Product, System and Plant Turnkey business.

The following are the important Record types

A = Incoming Sales Order

B = Direct posting from FI

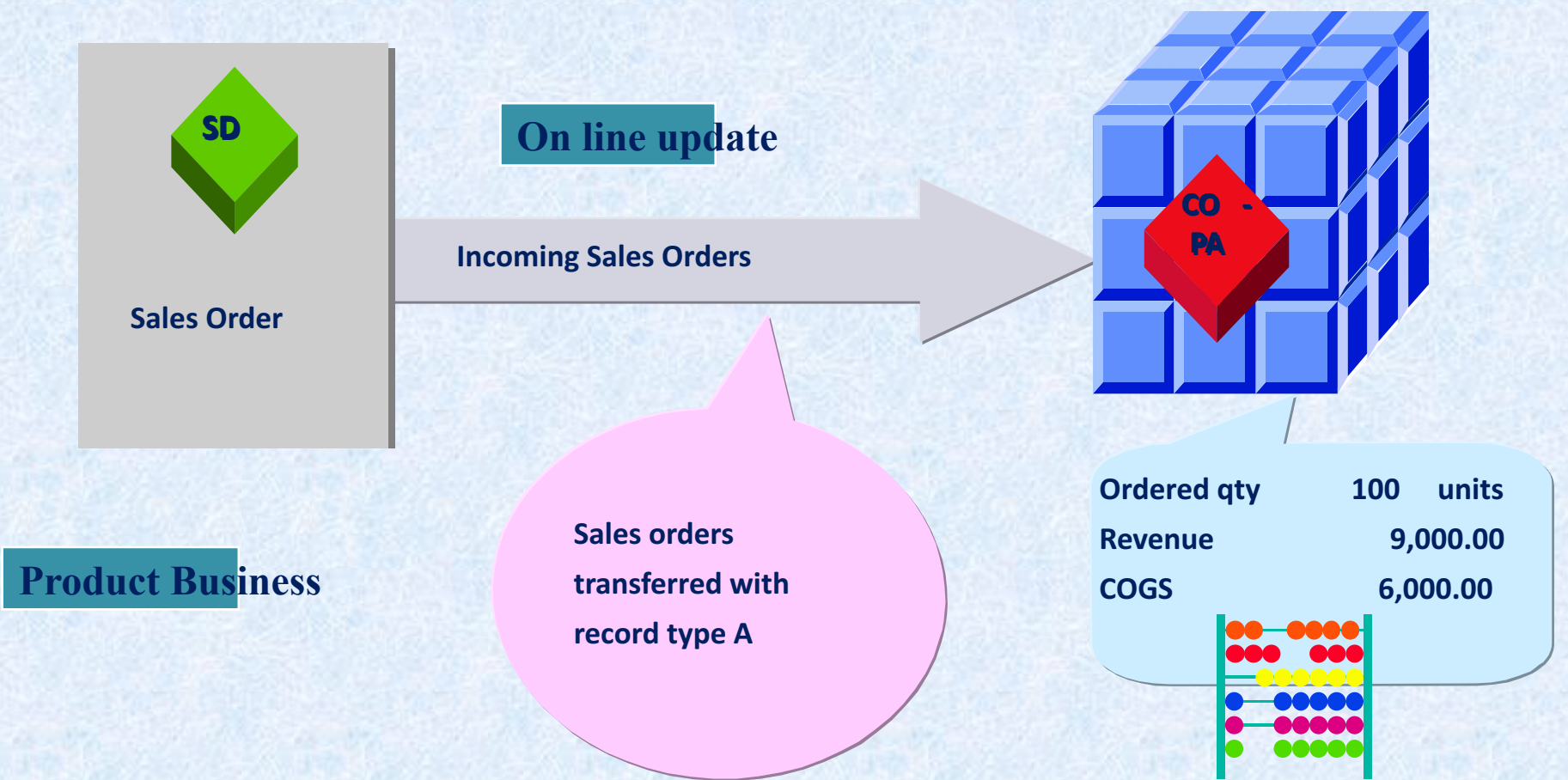
C = Order Settlement (Project related orders- settlement from SDI or WBS element)

D = Transfer of cost center costs

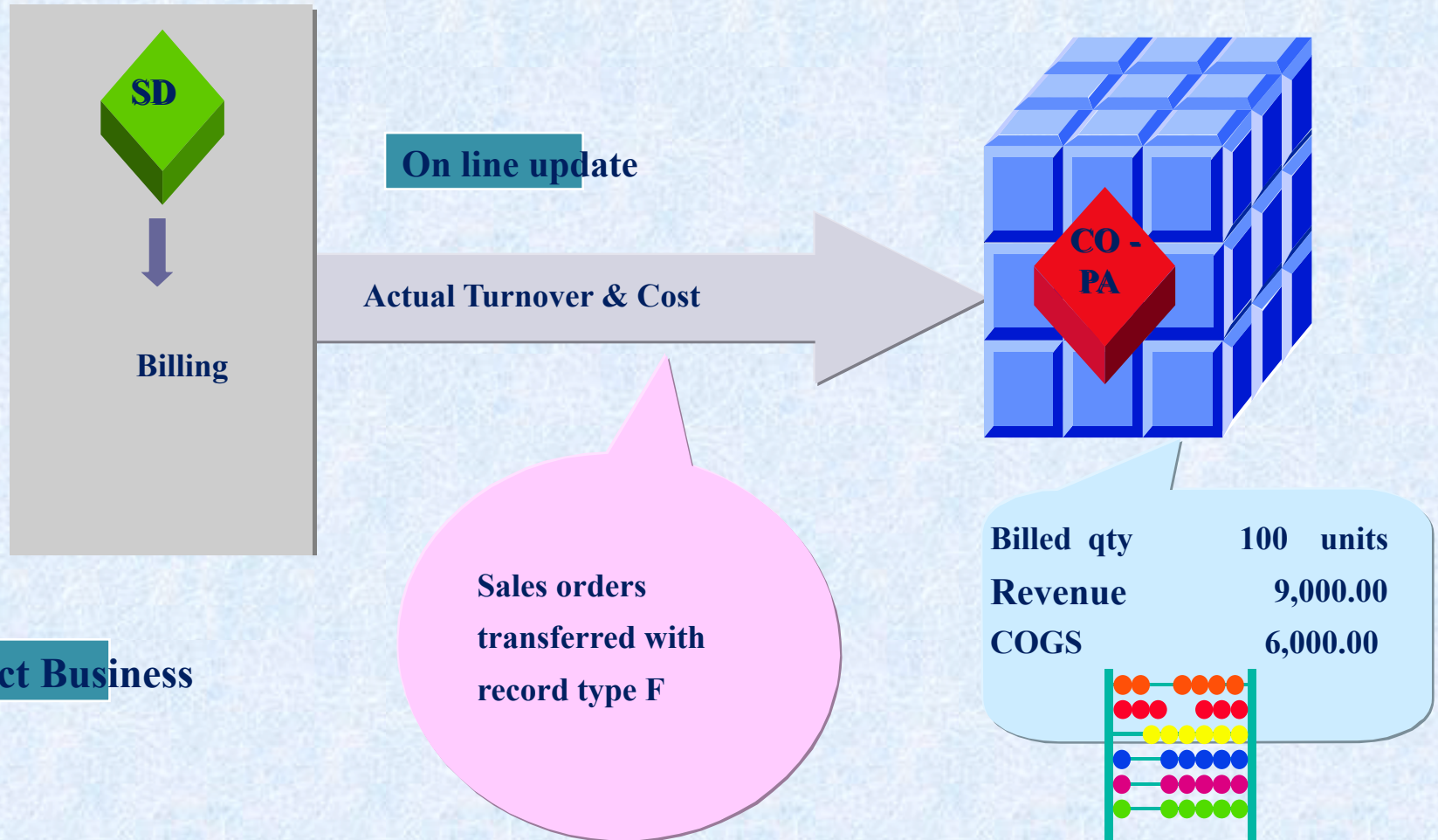
F = Billing data



Actual Value Flow @ Sales Order

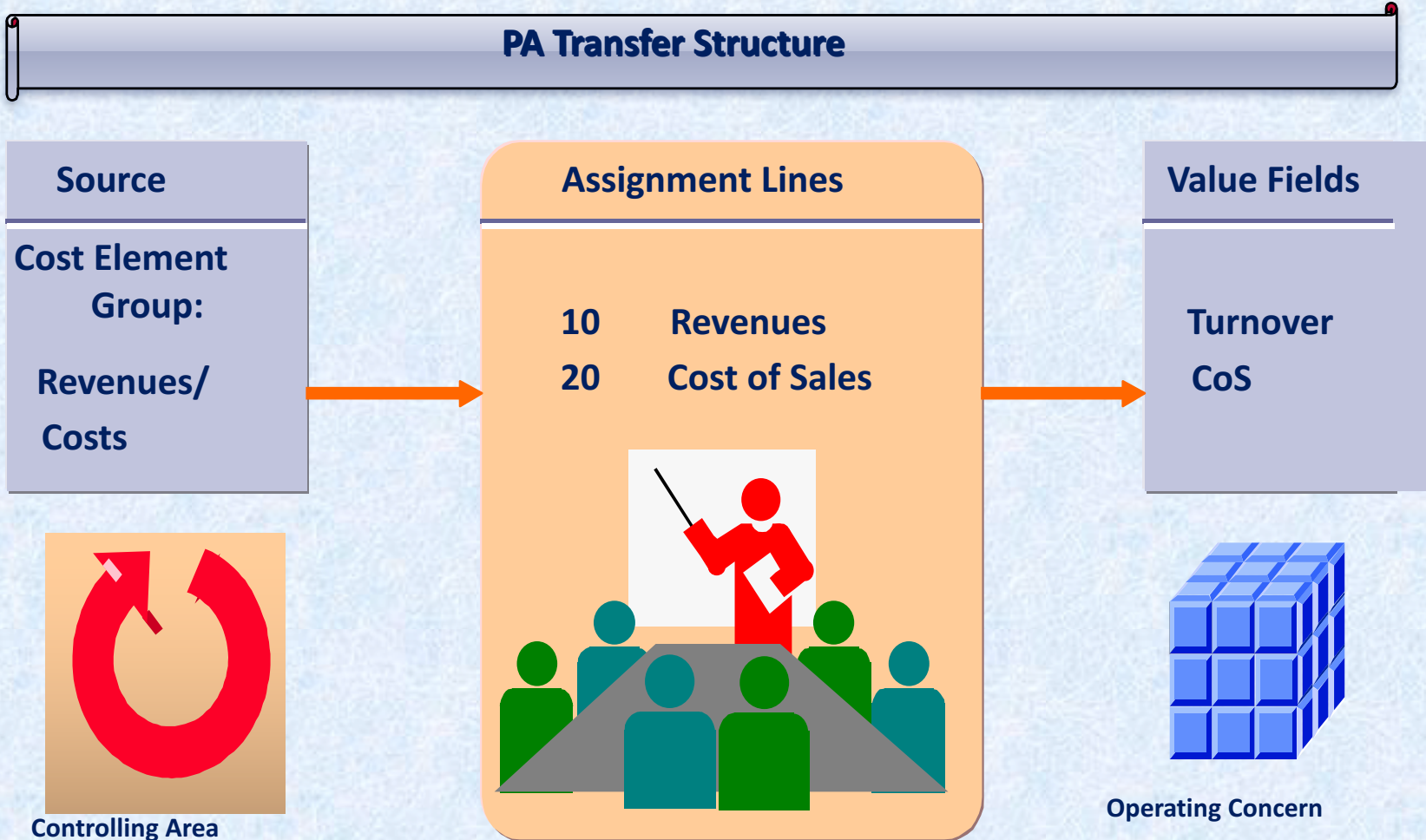


Actual Value Flow @ Billing

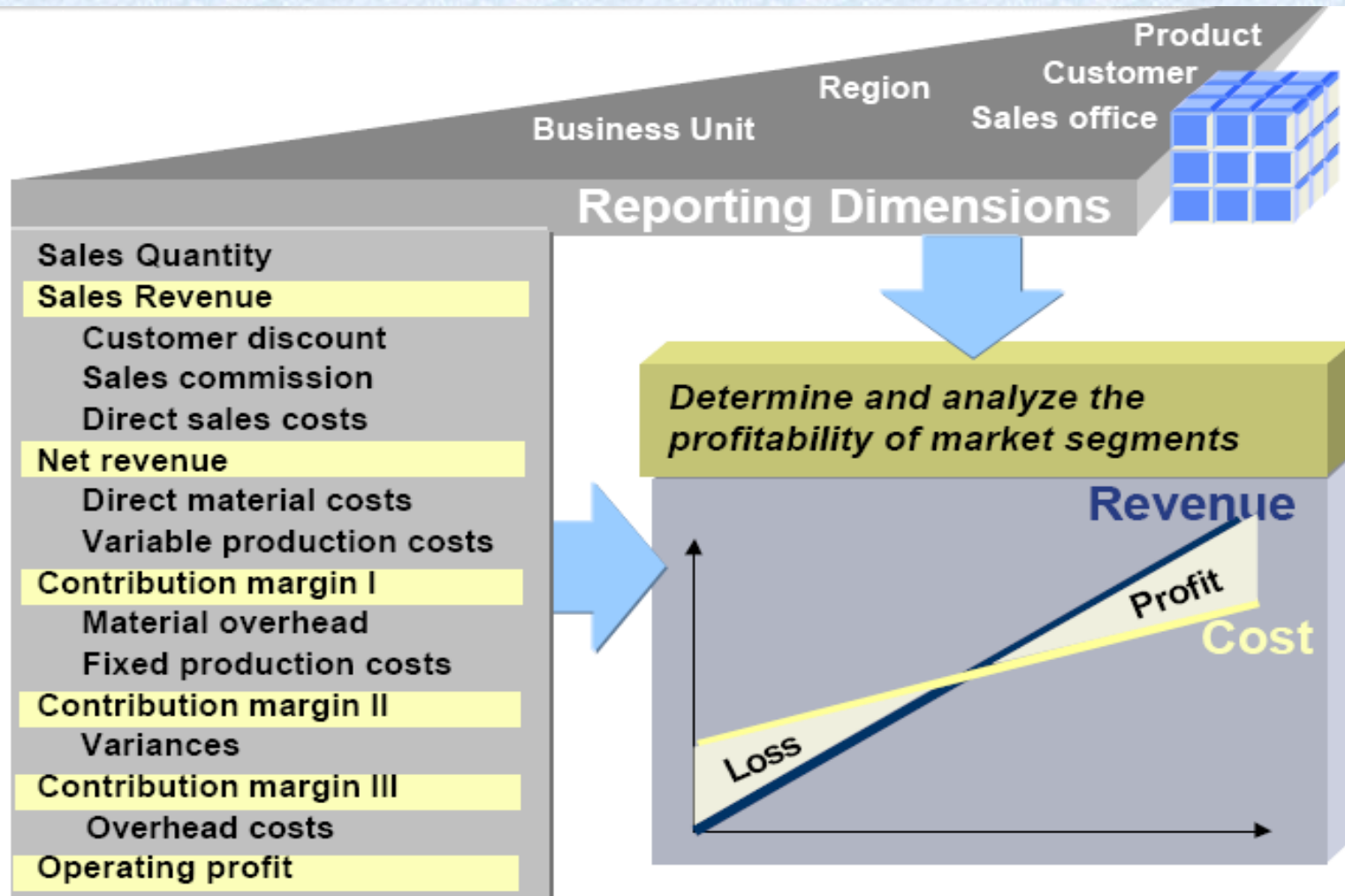


Product Business

Actual Value Flow @ Settlement of Order, FI Posting and CO Allocation



COPA Reporting



Sample COPA Reports

Profitability Statement

TCMOL GROUP (Rs'000)	Current	Cumulative
Revenue	269,978	528,992
Less: Discount & Free Issue		
Dist Discount	1,080	2,297
Cash Sales Discount	6	68
Special Discount	0	0
Cust Discount	43,449	87,560
Value of Free Issue	10,116	10,116
Total Discounts	54,639	100,042
NSP without Taxes	215,340	428,950
Add: NBT Revenue		
NBT Revenue	0	0
A/C Sales Prices	215,340	428,950

Per unit Profitability

TCMOL GROUP (Rs'000)	Curr.Value	Cumm.Value
NBT Expenses	0	0
VAT Expenses	0	0
Net Recovery/Revenue	215,340	428,950
Revenue / Unit (Rs.)	50	52
Less: Variable Cost		
Material Cost	85,753	170,870
Depreciation Cost	1,322	2,617
Energy Cost	1,457	2,885
Maintenance Cost	1,030	2,030
Total Cost of Sales	89,562	178,402
COS / Unit (Rs.)	21	22
Contribution	125,778	250,548
CS Ratio (%)	58.409	58.410
Cont / Unit (Rs.)	29	30

Product wise Profitability

Product Displayed in	Revenue		Dist Discount		Cash Sales Discou		Special Discount		Cust Discount		Value of Free Iss		Total Discounts		NSP without Taxes	
	Current 1000 LKR	Cumulat1 1000 LKR	Current 1000 LKR	Cumulat1 1000 LKR	Current 1000 LKR	Cumulat1 1000 LKR	Current 1000 LKR	Cumulat1 1000 LKR	Current 1000 LKR	Cumulat1 1000 LKR	Current 1000 LKR	Cumulat1 1000 LKR	Current 1000 LKR	Cumulat1 1000 LKR	Current 1000 LKR	Cumulat1 1000 LKR
*3000000531 Nivaran Sachets (600	4,795	10,725	15	39	0	0	0	0	959	2,146	0	0	974	2,155	3,821	8,543
*3000000532 Neralu Hair Oil 45ml	364	700	1	3	0	0	0	0	63	122	0	0	65	125	299	575
*3000000533 Neralu Hair Oil 90ml	1,407	2,835	5	8	0	0	0	0	249	506	0	0	254	515	1,153	2,323
*3000000534 Neralu Hair Oil 200ml	956	1,980	4	6	0	0	0	0	171	360	0	0	175	366	781	1,614
*3000000535 Paspanguma Card (120	2,173	3,960	9	16	0	0	0	0	360	719	142	142	532	878	1,641	3,082
*3000000536 Paspanguma Box (24x1	370	739	1	1	0	0	0	0	93	194	11	11	104	206	266	553
*3000001514 AVENGER A/SHAVE 50ML	95	142	0	0	0	0	0	0	17	25	0	0	17	25	75	117
*3000001515 AVENGER A/S 100ML (NE	133	133	0	0	0	0	0	0	25	25	0	0	26	26	107	107
*3000001516 AVENGER COL.SPR 50ML	654	1,406	2	6	0	0	0	0	114	248	0	0	117	253	537	1,153
*3000001517 AVENGER COLSPR 100ML	430	911	1	4	0	0	0	0	77	161	0	0	79	165	352	746
*3000001518 AVENGER TALC 100GM (710	1,777	7	16	0	0	0	0	108	270	0	0	118	286	594	1,491
*3000001519 BK ORI A/SHAVE 50ML	650	1,270	2	5	0	0	0	0	97	200	0	0	100	206	515	1,065
*3000001520 BK ORI A/SHAVE 100ML B	322	581	1	2	0	0	0	0	48	88	0	0	50	90	273	480
*3000001521 BK ORI A/SHAVE100ML	806	1,659	2	6	0	0	0	0	141	294	1	1	145	302	661	1,357

Profitability Analysis on Actual Costs

Actual values in Profitability Analysis

- » Contribution Margin Accounting
- » Cost of sales split into cost components
- » Plan/Actual Variance analysis

Sales Quantity:	1,000 pc
Revenues:	100,000 US\$

	Plan	Actual	Var. %	Var. Abs.
Raw Materials	50,000	45,000	5,000	10 %
Labor variable	4,000	5,000	-1,000	- 25 %
Machine variable	4,000	4,500	- 500	- 13 %
Logistic Processes	10,000	7,000	3,000	30%
Material Overheads	5,000	5,500	- 500	- 10 %
Contribution Margin I	27,000	33,000	6,000	22 %
Labor fix	10,000	10,000	0	0 %
Machine fix	7,000	7,000	0	0 %
Contribution Margin II	10,000	16,000	6,000	60 %

Thanks

